Committee(s): Police Performance and Resource Management Committee	**Date(s):** 16th October 2020
Subject: Policing Plan 2020-23- Performance against measures for end Q1 for the year 2020-21	**Public**
Report of: Commissioner of Police Pol 71-20	**For Information**
Report author: Strategic Development for AC Sutherland	

Summary

This report summarises performance against the measures in the Policing Plan 2020-2023 for the year 2020-21, and the Q1 period 1st April 2020 to 30th June 2020.

The Force would normally report on Q1 to this Committee in September, however this meeting was moved and set for October by the Committee and Members Services section owing to September being too congested. The Q2 report will follow very soon to the November P&RM Committee which is on the 11th November 2020.

Members will be aware that the end of year, Q4 for 2019-20 position was reported to your Police Authority Board in June 2020 (as this Committee was suspended owing to COVID-19). This was also the end of the three year Policing Plan period for 2017-2020. The end of year position which was reported to the June PAB for the previous Policing Plan measures is attached at Appendix A for further reference.

Members were involved in developing the new 3 year Policing Plan for 2020-23 including policing plan priorities and new measures These were developed at a workshop in late 2020 in consultation with Members and officers. The Plan was simplified and the priorities and their current assessment for Q1 is shown below.

Policing Plan Priorities 2020-23 and Policing Plan Measures 2020-21

PRIORITY:COUNTER TERRORISM: Q1 Assessed as CLOSE MONITORING					
MEASURE	**1st Quarter 2020-21**	**2nd Quarter 2020-21**	**3rd Quarter 2020-21**	**4th Quarter 2020-21**	**TREND**
Measure 1- An increased percentage of people who are surveyed who feel the City of London Police are prepared to respond to a terrorist attack:	**REPORTED ANNUALLY as part of Community Survey**				

Measure 2- An increased percentage of Project Servator stops that result in a positive outcome: -	**SATISFACTORY**				
Measure 3- An increased number of hostile reconnaissance reports received by the Force, demonstrating a higher level of awareness in the community and confidence to report issues to the police	**REQUIRES ACTON**				
PRIOIRITY: FRAUD: Q1 Assessed as SATISFACTORY					
Measure 1-Resources are targeted at the highest harm threats	**SATISFACTORY**				
Measure 2- An increased number of Fraud disruptions	**CLOSE MONITORING**				
Measure 3-A reduction in the number of repeat victims of Fraud	**REPORTING PROCESS STILL IN DEVELOPMENT**				
Measure 4- An increased level of satisfaction and confidence with the force's response to victims of fraud	**SATISFACTORY**				
PRIOIRITY: Q1 Violent and Acquisitive Crime: Assessed as SATISFACTORY					
Measure 1- A reduction in number of victim-based violent crimes.	**SATISFACTORY**				
Measure 2- A reduction in number of victim-based acquisitive crimes	**SATISFACTORY**				
Measure 3- A reduction in the re-offending rate of people committing violent and acquisitive crime	**SATISFACTORY**				
Measure 4- An increase in the percentage of people satisfied that they have received a professional service following reporting a crime	**REPORTED ANNUALLY as part of Community Survey**				
PRIORITY: Q1 Serious Organised Crime: Assessed as CLOSE MONITORING					
Measure 1- An increase in the number of organised crime groups disrupted	**SATISFACTORY**				
Measure 2- A reduction in the percentage of	**REPORTED ANNUALLY as part of**				

people who are surveyed who consider drugs a problem in the City of London	**Community Survey**				
Measure 3- a reduction in the number of cyber enabled crimes	**SATISFACTORY**				
Measure 4- Maintain Force use of multi-agency interventions or investigations supported or coordinated to safeguard children	**SATISFACTORY**				
PRIORITY: Q1 Neighbourhood Policing: Assessed as CLOSE MONITORING					
Measure 1- Roads policing - a reduction in the percentage of people who are surveyed who consider road safety issues a priority in the City of London	**REPORTED ANNUALLY as part of Community Survey**				
Measure 2-Antisocial Behaviour- a reduction in the percentage of people who are surveyed who consider ASB a priority in the City of London	**REPORTED ANNUALLY as part of Community Survey**				
Measure 3- The public order measure- an increase in the number of positive outcomes following arrests resulting from public order incidents	**REQUIRES ACTION**				
Measure 4- The vulnerability measure - an increase in the use of the national vulnerability framework to identify those who are vulnerable so that they receive an appropriate level of service	**SATISFACTORY**				

Recommendation

Members are asked to: Note the report.

Main Report

Background

1. This report presents Force performance against the measures published in your Police Authority Board's three year Policing Plan 2020-23 for the year 2020-21, reporting for the performance for quarter 1 to the end of June 2020. Supporting data is contained within Appendix B.

2. For the Force Performance Management Group (PMG), measures are graded around whether performance is 'Satisfactory', requires 'Close Monitoring' or 'Requires Action'. As requested at the Performance and Resource Management Committee meeting in May 2017 the report to your Committee continues to reflect the grading reported at the Force PMG and the summary table will show the trend from the previous quarter over a rolling 4 quarter period for the New Plan as it progresses.

Position at end of Q1

3. Members will be aware of the impact that COVID-19 has had on the footfall within the City of London since the end of March, and the impact this has had Crime levels within the City as reported to PAB in June. This report provides details on **performance against the Policing Plan measures 2020-21 for Q1**.

PRIORITY: Counter Terrorism: Assessed as Close Monitoring
There are 3 measures within this area

Measures:

1. An increased percentage of people who are surveyed who feel the City of London Police are prepared to respond to a terrorist attack. This measure is reported annually as part of the community Survey.

2. An increased percentage of Project Servator stops that result in a positive outcome: -This measure is reported as Satisfactory. Although COVID 19 has reduced project Servator activity this year so far, the percentage of stops that have a positive outcome is reported as 100% for the year to date.

3. An increased number of hostile reconnaissance reports received by the Force, demonstrating a higher level of awareness in the community and confidence to report issues to the police. This measure, is reported as Requires Action due to the decrease in reports. However, this was largely due to the significantly reduced footfall in the City as a result of the COVID 19 UK lockdown.

PRIORITY: Fraud: Assessed as Satisfactory
There are four measures within this area

Measures:

1. Resources are targeted at the highest harm threats:

This measure is reported as **Satisfactory** reflecting that the use of resources for the Directorate remain targeted at the relevant threats.

2. An increased number of fraud disruptions:
This measure is reflected as **Close monitoring**. The number of disruptions is currently down on last year. The *value* of disruptions is however increased from that achieved in the same period last year, increasing from £6.5M to £32M.

3. A reduction in the number of repeat victims of fraud:
At end of Q1 a process for reporting on this was being finalised by Performance Information Unit. A further update will follow in Q2.

4. An increased level of satisfaction and confidence with the force's response to victims of fraud:
This measure is reported as **Satisfactory** with satisfaction of victims of Fraud currently above the level achieved last year.

PRIORITY: Violent & Acquisitive Crime: Assessed as SATISFACTORY
There are four measures in this area.

Measures:
1. A reduction in number of victim-based violent crimes.
This measure is reported as **Satisfactory**

2. A reduction in number of victim-based acquisitive crimes:
This measure is reported as **Satisfactory**

3. A reduction in the re-offending rate of people committing violent and acquisitive crime.
This measure is reported as **Close Monitoring** as rate currently remains the same as last year.

4. An increase in the percentage of people satisfied that they have received a professional service following reporting a crime is reported annually as part of the community Survey.

Serious Organised Crime: Assessed as CLOSE MONITORING.
There are four measures within this area,

Measures:
1. An increase in the number of organised crime groups disrupted
This measure is reported as **Requires Action** as it has been impacted by reduced activity owing to COIVD 19.

2. A reduction in the percentage of people who are surveyed who consider drugs a problem in the City of London will be reported on annually as part of the community survey.

3. The third measure, a reduction in the number of cyber enabled crimes is reported as **Satisfactory**.

4. Maintain Force use of multi-agency interventions or investigations supported or coordinated to safeguard children is the fourth measure and is also reported as **Satisfactory.**

Neighbourhood Policing: Assessed as: CLOSE MONITORING
There are four measures within this area.

Measures:

1. **Roads policing** - a reduction in the percentage of people who are surveyed who consider road safety issues a priority in the City of London.
   This measure will be reported on annually as part of the community survey.

2. **Antisocial behaviour** - a reduction in the percentage of people who are surveyed who consider ASB a priority in the City of London
   This measure will be reported on annually as part of the community survey.

3. **The public order measure**- an increase in the number of positive outcomes following arrests resulting from public order incidents is reported as **Requires Action** for this period as there is a decrease in positive outcomes compared to last year.

4. **The vulnerability measure** - an increase in the use of the national vulnerability framework to identify those who are vulnerable so that they receive an appropriate level of service is reported as **Satisfactory**.

COVID 19 Impact:

4. A number of indicators have been impacted by the COVID 19 Pandemic and for Q1 were reporting as shown as a result of this impact, rather than any Force Crime Reduction Strategy or activity. A number of indicators are reporting as 'requires action' due to a reduction in city footfall, closure of businesses and licensed premises, which has meant that the people, opportunities and locations where crimes/ incidents could occur have been limited. Conversely, several other measures are reporting 'satisfactory' due to the overall drop in crime caused by the lockdown. These indicators are:

   - ***An increased number of hostile reconnaissance reports received by the Force, demonstrating a higher level of awareness in the community and confidence to report issues to the police***: Reported as requires action, due to decreased footfall within the City there has been a significant reduction in hostile reconnaissance reports impacting the ability of the Force to achieve this measure.

   - ***A reduction in number of victim-based violent crimes***: Reported as satisfactory reflecting the decrease in overall crime caused by the UK lockdown. This is mainly due to low footfall and closure of licensed premises during the Lockdown.

- ***A reduction in number of victim-based acquisitive crimes***: Reported as satisfactory reflecting the decrease in overall crime caused by the UK lockdown. This is mainly due to low footfall and closure of retail/ businesses in the City during Lockdown.

- **An increase in the number of organised crime groups disrupted**: Reported as Requires Action, one of the biggest operations run to disrupt OCGs was not operating due to licensed premises being closed during the first quarter.

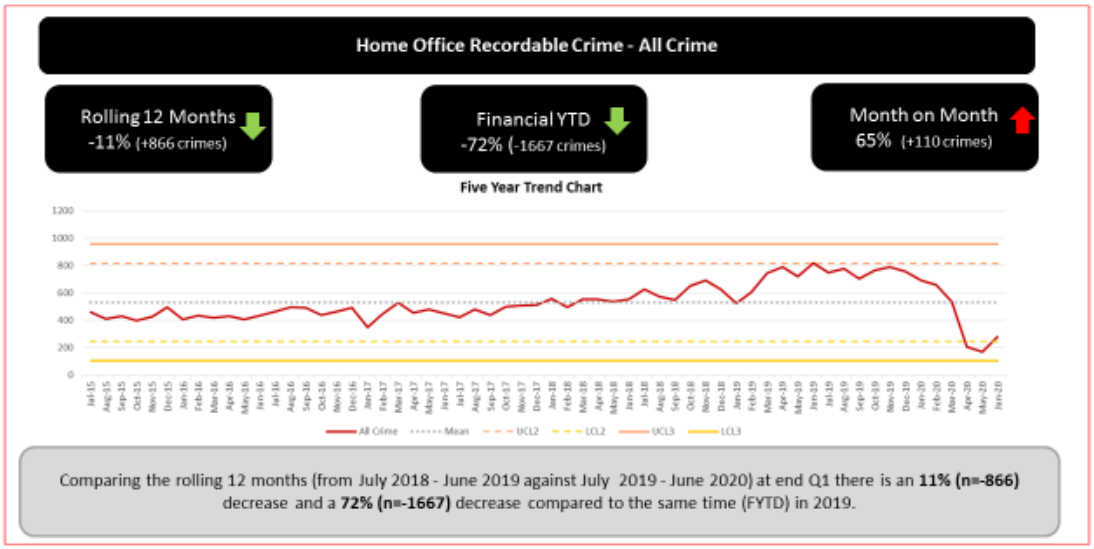
5. Supporting information for those measures assessed as either 'Close Monitoring' or 'Requires Action' is attached at Appendix B.

Community Survey:

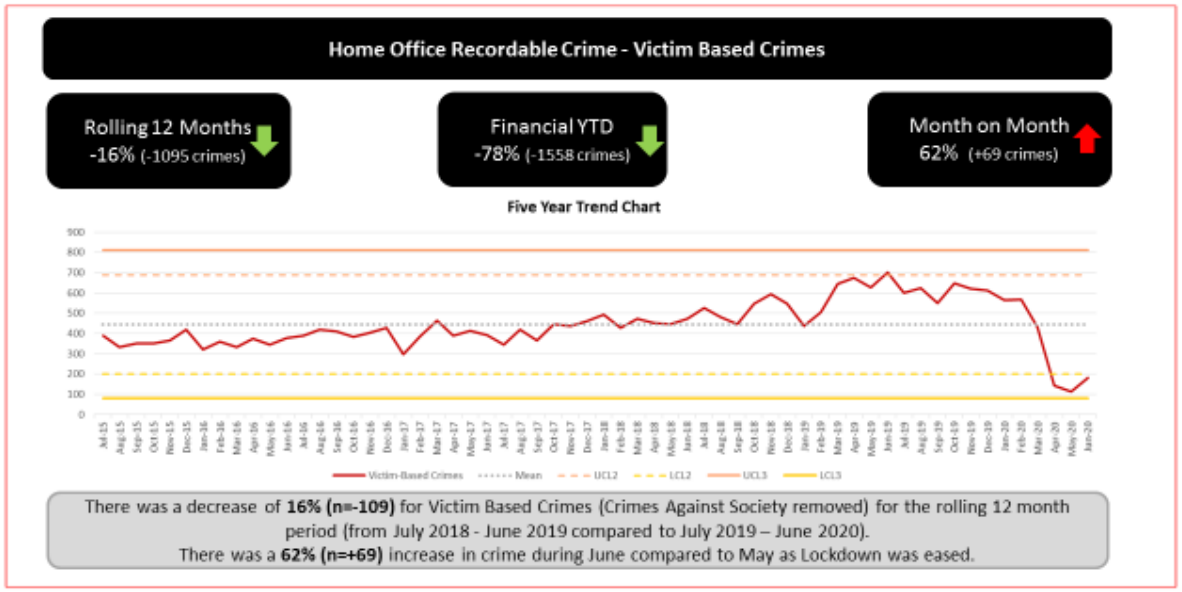
6. Strategic Development entered discussions with the survey company to ascertain the best way to proceed with the Community Survey for 2020/21. The aim was to undertake the survey in August to use the data to better inform the development of the 2021-22 iteration of the Policing Plan. However due to COVID 19 public distancing and restrictions a face to face data collection method was not possible. It was also highlighted that the reduced footfall in the City and the reluctance of people to get close to others, would make data collection in a face to face fashion challenging.

7. Discussions took place as how to better make use of technology and target online surveys to gather data for the survey remotely. It was agreed at the Force's Performance Management Group that this would be the best method, and the Survey took place online during the month of September and has now closed. The Company managing the survey are currently analysing the results, with a report expected in Force at end of October. This will be reported in due course to your Committee. However, it may be necessary to report outside of the Committee cycle, as the deadline for the November Performance and Resource Management Committee meeting is before the report will have been received.

All Crime at end of Q1- 5 Year Trend



Victim based Crime end Q1- 5 Year Trend



National position –v- City of London- to end July (latest data available)

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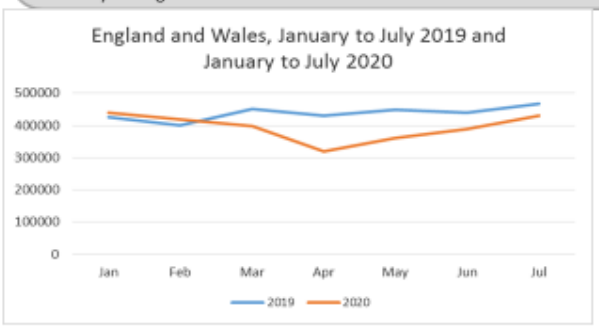
National Position - All Crime

The most recently published data for crime nationally goes to the end of July 2020, comparing the rolling 12 month figure. At this point nationally there had been a **-5.3% decrease** in crime across England and Wales with 36 out of 43 forces seeing an now seeing a decrease for the rolling 12 months.
The City of London Police reported the highest reduction and is currently ranked **1st** out of 43 Forces for the rolling 12 months. This is an improvement of 41 places compared to May's national data where City were ranked 41st. Lancashire is currently ranked 2nd with a decrease of -15.3% followed by Staffordshire at -11.3%. This basically means the City of London saw the biggest reduction in Crime nationally during the Lockdown.



Nationally the Positive Outcome rate is 13.5%.
The City are performing **well above** this level delivering a Positive Outcome rate of **26% in July.**
***data taken from Forcesight data to July- comparisons to COLP July have been made**

Proud to deliver an exceptional policing service

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Appendices

- Appendix A – End of year 2019-20 Summary presented to the June 2020 Police Authority Board.
- Appendix B- Data supporting current assessment for Policing Plan Measures 2020-21 for those assessed as 'Close Monitoring' and 'Requires Action'.

Appendix A- End of year 2019-20 position for previous 3 year Policing Plan 2017-20.

MEASURE	1st Quarter 2019-20	2nd Quarter 2019-20	3rd Quarter 2019-20	4th Quarter 2019-20	TREND
Measure 1: The number of crimes committed in the City	REQUIRES ACTION	REQUIRES ACTION	REQUIRES ACTION	REQUIRED ACTION	➡
Measure 2: The capability and impact the Force is having against countering Terrorist Activity.	SATISFACTORY	SATISFACTORY	SATISFACTORY	SATISACTORY	➡
Measure 3: The capability and impact the Force is having against countering Cyber Attacks.	SATISFACTORY	SATISFACTORY	CLOSE MONITORING	CLOSE MONITORING	➡
Measure 4: The capability and impact the Force is having against countering Fraud.	SATISFACTORY	CLOSE MONITORING	CLOSE MONITORING	CLOSE MONITORING	➡
Measure 5: The capability and impact the Force is having in safeguarding and protecting Vulnerable People.	SATISFACTORY	SATISFACTORY	SATISFACTORY	SATISFACTORY	➡
Measure 6: The capability and impact the Force is having against countering Violent Crime.	CLOSE MONITORING	CLOSE MONITORING	REQUIRES ACTION	SATISFACTORY	⬆
Measure 7: The capability and impact the Force is having in policing City Roads.	SATISFACTORY	SATISFACTORY	SATISFACTORY	SATISFACTORY	➡
Measure 8: The capability and impact the Force is having providing Protective Security to the City and responding to Public Order.	SATISFACTORY	SATISFACTORY	SATISFACTORY	SATISFACTORY	➡
Measure 9: The capability and impact the Force is having against countering Acquisitive Crime.	REQUIRES ACTION	REQUIRES ACTION	REQUIRES ACTION	REQUIRES ACTION	➡
Measure 10: The level of satisfaction of victims of crime with the service provided by the city of London police.	DATA NOT AVAILABLE	NO INFORMATION	NO INFORMATION	NO INFORMATION	**N/A**
Measure 11: The percentage of people surveyed who believe the police in the City of London are doing a good or excellent job.	Reported Annually	Reported Annually	SATISFACTORY	SATISFACTORY	➡

Appendix B

PERFROMANCE SUMMARY at end of Q1 of those measures shown as 'Close Monitoring' and 'Requires Action'

POLICING PLAN PRIORITIES	ASSESSMENT QTR 1	ASSESSMENT QTR 2	ASSESSMENT QTR 3	ASSESSMENT QTR 4
COUNTER TERRORISM	CLOSE MONITORING			
FRAUD	SATISFACTORY			
VIOLENT & ACQUISITIVE CRIME	SATISFACTORY			
SERIOUS ORGANISED CRIME	CLOSE MONITORING			
NEIGHBOURHOOD POLICING	CLOSE MONITORING			

Assessment Criteria

SATISFACTORY: All measures within category report this assessment or only one measure within category reports Close Monitoring.

CLOSE MONITORING: Two or more measures report as Close Monitoring, where two or more report as Requires Action should the number of measures dictate the below assessment will be used.

REQUIRES ACTION: Two or more measures within this category report Requires Action.

PRIORITY: COUNTERING TERRORISM		Assessment	REQUIRES ACTION
Measure of Success	An increased number of hostile reconnaissance reports received by the Force, demonstrating a higher level of awareness in the community and confidence to report issues to the police		
AIM/RATIONALE	The Force undertakes Act and ARGUS training with community representatives highlighting the awareness of tactics used by terrorists to gather reconnaissance information before launching an attack, this raises awareness with our communities of the importance of reporting suspect behaviour and generating Op Lightning reports for intelligence analysis. In addition, through patrolling the City our officers observe individuals and groups who may also be acting suspiciously and generate in-Force intelligence submissions. Our aim is to ensure our community and officers remain aware of the threat and report any perceived hostile reconnaissance for Force intelligence analysis. This measure aims to track the effectiveness of our training and interaction with the community in receiving training so that we can be sure our preventative measures are having a positive influence on City safety.		
Reason for Assessment	**SATISFACTORY**: Level of Op Lightning Reports has increased from the level set in 2019/20. **CLOSE MONITORING**: Level of Op Lightning Reports is within 10% of level set in 2019/20 and/or there is a reduction in submission of reports from our community**.** **REQUIRES ACTION**: There has been a reduction in submission of Op Lightning Report by more than 10% and/or the level of reports submitted by our community is significantly reduced.		

Current Position

OP LIGHTNING REPORTS (Hostile Reconnaissance)

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Op Lightning Reports 2015-16	11	7	13	10	10	7	19	30	17	9	8	15
Op Lightning Reports 2016-17	20	6	12	20	17	14	21	9	12	18	11	22
Op Lightning Reports 2017-18	18	22	35	17	7	20	20	19	11	11	5	3
Op Lightning Reports 2018-19	11	8	11	11	18	8	7	10	17	6	9	11
Op Lightning Reports 2019-20	16	8	12	10	4	9	19	4	12	2	10	9
Op Lightning Reports 2020-21	5	4	3									
Trend	⬇	⬇	⬇									

Reporting during May and June 2020 reduced due to much lower footfall in the City of London and the UK Lockdown measures in place in response to Covid19. During May 2020 four Op Lightning reports were submitted, a decrease of 50% when compared to the same month last year. In June 2020only three reports were submitted, a

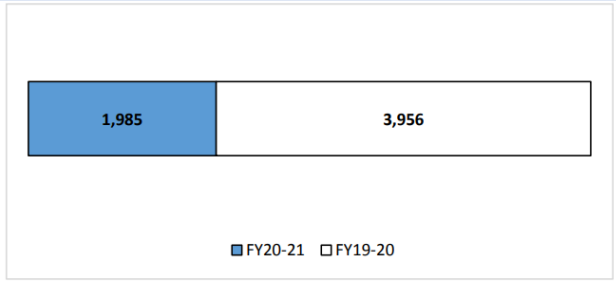
reduction of 75% compared to June 2019. All but one report had listed individuals taking photographs at locations within the City. The remaining report had described a drone being flown in the area of St Pauls Cathedral. All reports were submitted by ACT trained security personal.

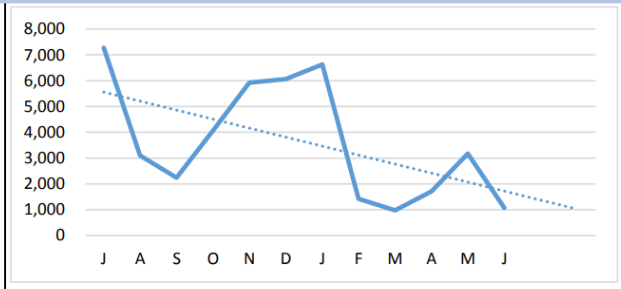
Since the start of the UK Lockdown (23rd March) a total of 13 Op lightning reports have been submitted to CoLP in contrast to 38 during the same period (23rd March – 30th June) in 2019.

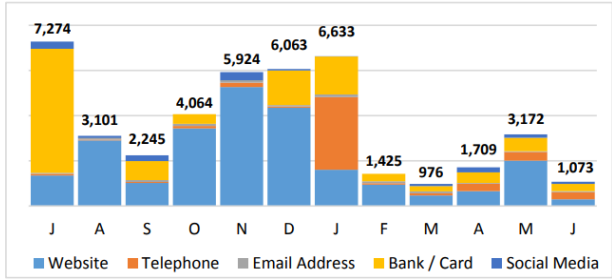
PRIORITY: FRAUD		Assessment	CLOSE MONITORING
Measure of Success	An increased number of fraud disruptions		
AIM/RATIONALE	Disruption the perpetrators of fraud makes it harder for individuals and groups to commit and profit from their crimes. The number of successful disruptions illustrates the effectiveness of Force proactive measures to prevent individuals and organised criminal gangs from committing fraud.		
Reason for Assessment	**SATISFACTORY**: Increase in level of in year disruptions compared to the level set within 2019/29. **CLOSE MONITORING**: No increase in the level of disruptions compared to the level set within 2019/20. **REQUIRES ACTION**: Decrease in the level of disruptions within year compared to the level set within 2019/20.		

Current Position

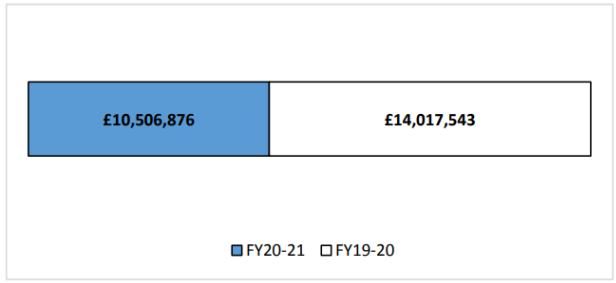
Disruptions

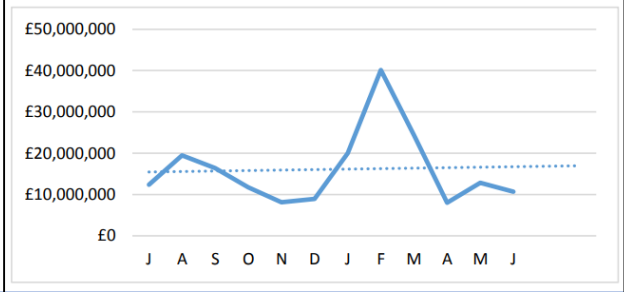


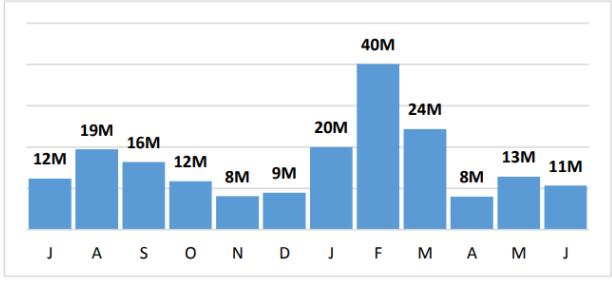




Value of Disruptions







For this period in 2019/20 a total of 9771 disruptions took place with a value of £6.5M. For this period in 2020/21 a total of 5954 disruptions have been reported with a value of £32M. This is a lower number of disruptions but with a higher value.

Number of disruptions
2019/20
April: 1950
May: 2558
June: 5263

2020/21
April: 1709
May: 3172
June: 1073

Value of disruptions
2019/20
April: £0.5M
May: £2M
June: £4M

2020/21
April: £8M
May: £13M
June: £11M

PRIORITY: VIOLENT AND ACQUISITIVE CRIME		Assessment	CLOSE MONITORING
Measure of Success	A reduction in the re-offending rate of people committing violent and acquisitive crime		
AIM/RATIONALE	A key measure of the effectiveness of the Force in reducing crime is how we manage offenders brought to justice and ensure they are provided with opportunities and programmes on their release to minimise the risk of reoffending. The Force works with a number of partners and has its own programmes to monitor and work with offenders to reduce reoffending upon release.		
Reason for Assessment	**SATISFACTORY**: Reoffending rates decrease from level reported in 2019/20. **CLOSE MONITORING**: Re-offending rates remain at same level reported in 2019/20. **REQUIRES ACTION**: Reoffending rates increase from level reported in 2019/20.		
Current Position			
2019/20 Baseline When looking at just Violent and Acquisitive crimes there are 814 crimes with identified offenders for the year, there are 596 offenders recorded against these crimes, 122 of whom are repeat offenders (20%) and account for 340 crimes (42% of those crimes with an offender, 5% of all crimes). **2020/21 Reporting** This measure is reported on a rolling 12-month basis as provided by PIU to better inform performance as the numbers are not significant enough to show trends when compared quarter to quarter. This period covers July 2019 – June 2020. There have been 666 crimes where an offender has been identified, with 486 offenders recorded against these crimes, 102 were recorded as repeat offenders (21% of offenders) and these offenders account for 282 crimes representing 5% of all crime.			

PRIORITY: SERIOUS ORGANISED CRIME		Assessment	REQUIRES ACTION
Measure of Success	An increase in the number of organised crime groups disrupted		
AIM/RATIONALE	Organised Crime groups (OCG's) operate throughout the UK. It is the aim of the Force to disrupt their activities within the City so that the City remains a safe place for people to live, work and visit. Our disruption activities aim to ensure the OCG activity is not tolerated within the City. These disruptions target the financial benefits and ability of groups to pursue criminality within the square mile and ensure that through targeting OCG activity we also seek to reduce overall crime and the risk of crime within the City.		
Reason for Assessment	**SATISFACTORY**: There is an increase in the number of OCG's disrupted within year compared to the number disrupted in 2019/20. **CLOSE MONITORING**: There is not increase in the number of OCG's disrupted by Force activity compared to the number disrupted in 2019/20. **REQUIRES ACTION**: There is a decrease in the number of OCG's disrupted by Force activity compared to the number disrupted in 2019/20.		
Current Position			

OCG DISRUPTIONS DASHBOARD

As of: 23/06/2020

CITY OF LONDON POLICE

	TOTAL	DISRUPTION LEVEL				
		MAJOR	MODERATE	MINOR	NONE	NEGATIVE
FY18/19	39					
Q1	6	3	1	1	1	0
Q2	4	2	1	1	0	0
Q3	15	7	2	3	3	0
Q4	14	5	3	4	2	0

	TOTAL	DISRUPTION LEVEL				
		MAJOR	MODERATE	MINOR	NONE	NEGATIVE
FY19/20	67					
Q1	18	2	2	7	6	1
Q2	18	4	6	8	0	0
Q3	18	3	7	4	4	0
Q4	13	4	3	5	1	0

	TOTAL	DISRUPTION LEVEL				
		MAJOR	MODERATE	MINOR	NONE	NEGATIVE
FY20/21	3					
Q1	3	2	1	0	0	0
Q2	-	-	-	-	-	-
Q3	-	-	-	-	-	-
Q4	-	-	-	-	-	-

- Figures have been amended to reflect the Quarter in which the disruption occurred, as disruptions have been submitted in the following Quarter in which they occur.
- Three disruptions submitted in Q1 FY20/21 all occurred in Q4 FY19/20.
- One of these (along with the two Q1 submissions) are classified as Major disruptions. None have been moderated at a SOC board. They are shown in this data as a Major disruption and will be amended as necessary upon moderation.

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Reasons for a reduction in disruption submissions from Q4 FY19/20

- Covid-19 impact upon policing and priorities changed. Impact upon the progression of investigations.
- Two of the three biggest contributors to disruptions by volume are now closed. The other operation for bag thefts has dropped to 0 due to closure of pub/bars and offences therefore could not be committed by offenders during Q1

PRIORITY: SERIOUS ORGANISED CRIME		Assessment	CLOSE MONITORING
Measure of Success	A reduction in the number of cyber enabled crimes		
AIM/RATIONALE	The use of technology to facilitate traditional criminal activities s on the rise and the Force has a dedicated cyber-crime unit to combat this type of crime. Through increasing awareness of the public to protect themselves from this type of crime and our capability to investigate and detect this crime we aim to reduce the risk of the public and business within the City becoming an victim of cyber enabled crimes and reduce instances of this crime type within year.		
Reason for Assessment	**SATISFACTORY**: Reduction in cyber enabled crime reported within the City compared to the 2019/20 level. **CLOSE MONITORING**: Increase in cyber enabled crime reported by up to 5% compared to the level recorded in 2019/20. **REQUIRES ACTION**: Increase in cyber enabled crime reported by more than 5% compared to the level recorded in 2019/20.		

Current Position

NFIB Referrals

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total
2019-20 (Month)	3	6	6	3	4	6	6	6	4	2	5	1	52
2020-21 (Month)	7	5	4										
Change (Month)	4	-1	-2										
Trend	⬆	⬇	⬇										

Emerging Threats

We continue to see Office 365 compromises, and this is likely to remain the case for some time to come.

There has been an increase in ransomware attacks, including 'ransomware as a service' (RaaS). The most recent attack was using a type of ransomware which was the first reported deployment of it in the City. This strain is extremely potent and at present Law Enforcement Agencies cannot deploy any effective mitigation or investigative techniques to combat it. It is subject of national efforts coordinated by National Crime Agency (NCA). Intelligence suggests that a new campaign is underway using this RaaS, so we are likely to see further attacks.

PRIORITY: NEIGHBOURHOOD POLICING	**PRIORITY ACTIVITY: PUBLIC DISORDER: Work in partnership with the City of London Corporation and other stakeholders to support the planning for large scale events with a proportionate, effective policing plan, and maintain our capability and capacity to respond to public order incidents.**	**Assessment**	**REQUIRES ACTION**
Measure of Success	**Public order** - an increase in the number of positive outcomes following arrests resulting from public order incidents		
AIM/RATIONALE	The Force undertakes an annual survey of its community to identify the main priorities perceived by the public. Public Order is part of the areas of concern. A success in Force activities with our partners will be the perception of the public that the City is safe to live in, work in and visit. We will therefore look at the reduction in the percentage of people who perceive public order as an issue as a success in the tactics and policing activities undertaken by the Force to ensure City is a safe environment to be in. This will also protect the right of the public to undertake organised protest within the City and show how the Force is effectively policing protest in order to minimise disruption and protect the public while maintaining the right to peaceful and lawful protest.		
Reason for Assessment	**SATISFACTORY**: Increase in sanctioned detections and positive outcomes combined compared to the level reported in 2019/20. **CLOSE MONITORING**: Reduction in number of sanctioned detections and positive outcomes combined by up to 5% of the level achieved in 2019/20. **REQUIRES ACTION**: A reduction of over 5% in the number of sanctioned detections and positive outcomes combined compared to the level achieved in 2019/20.		
Current Position			
2019/20 Performance Number of sanctioned detections for public disorder offences: 106 equating to 22% Number of positive outcomes for public disorder offences: 109 equating to 23% **2020/21 Performance YTD** Number of sanctioned detections for public disorder offences: 2 equating to 15% Number of positive outcomes for public disorder offences: 2 equating to 15%			